



Business Informatics Group

# Digital Twins for Building Renovation – *What is the added value?*

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# Background to this paper

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## Digital Twins

- Lots of “*bling bling*”

and then there are “LLMs” as the *blingiest bling* of all

## Right ...

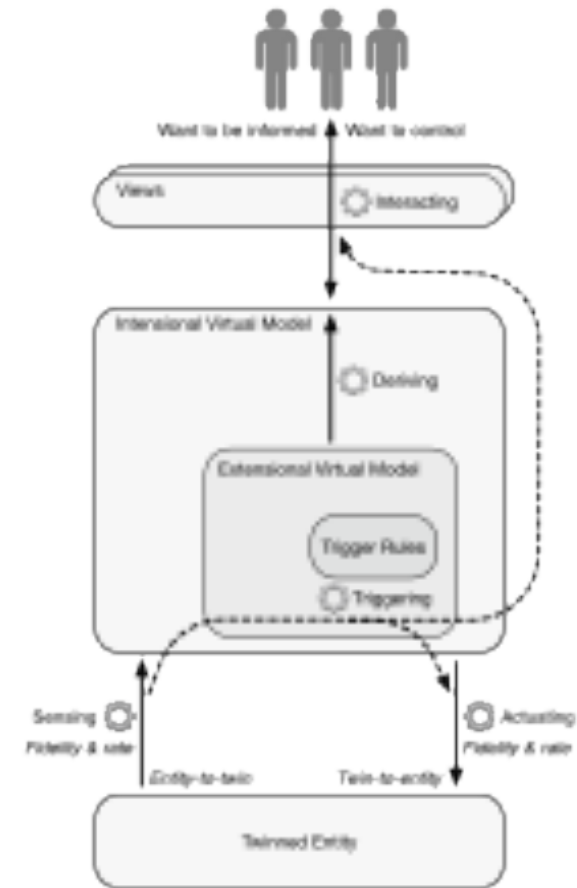
- *What does it cost?*
- *What does it bring?*

Integration and synergy with the “rest”  
of the information architecture?

Marianne Schnellmann, Marija Bjeković, Henderik A. Proper, and Jean-Sébastien Sottet. "Towards Architectural Coordination of Digital Twin Development in Urban Planning". In: The Practice of Enterprise Modeling – 18th IFIP Working Conference, PoEM 2025, Geneva, Switzerland, December 3-5, 2025, Proceedings, vol. 570, LNBIP, pp. 281–297. Springer, Berlin, Germany, 2026.



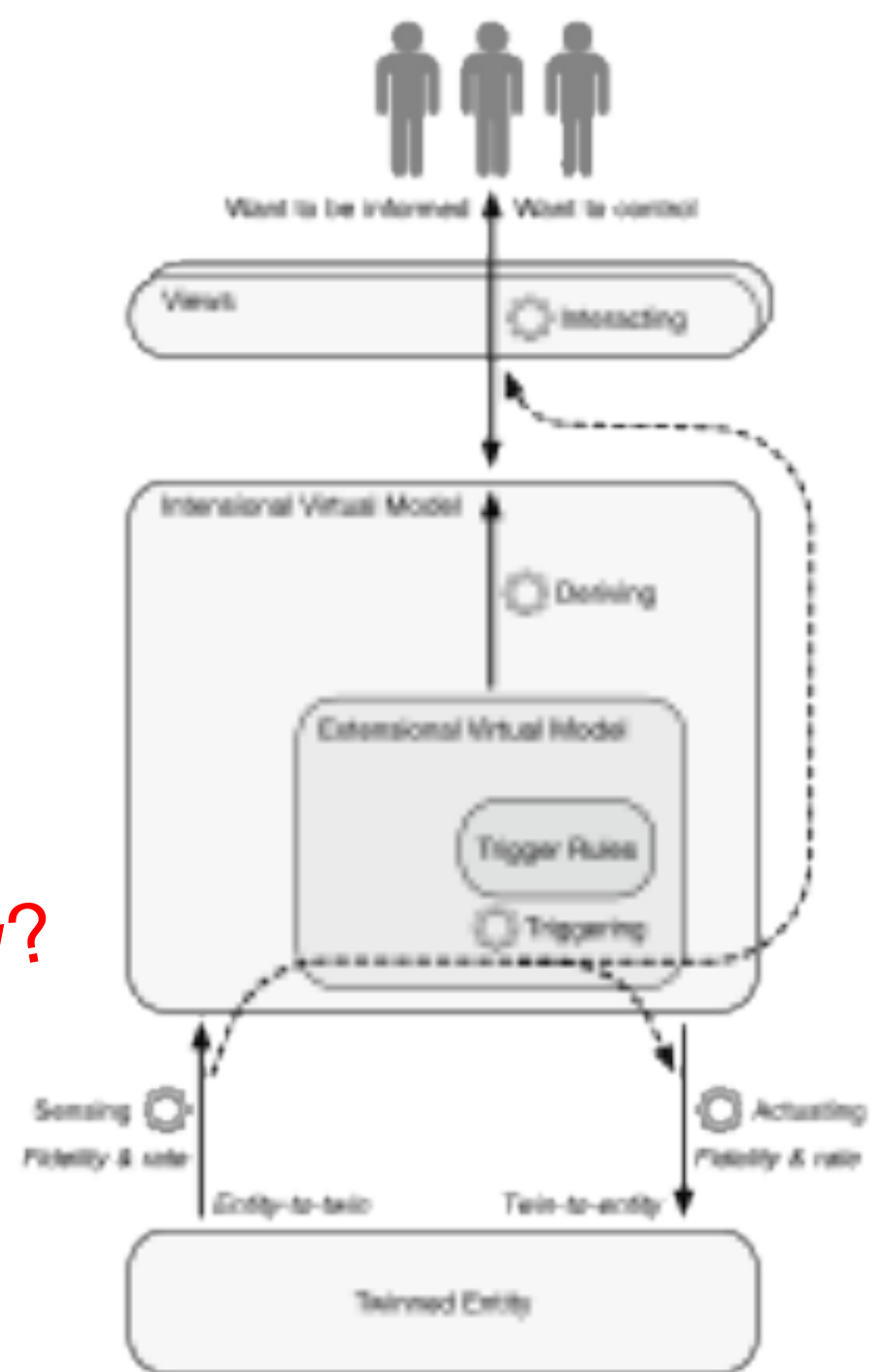
# Digital Twin Functionalities



Marianne Schnellmann, Marija Bjeković, Henderik A. Proper, and Jean-Sébastien Sottet. "Towards Architectural Coordination of Digital Twin Development in Urban Planning". In: The Practice of Enterprise Modeling – 18th IFIP Working Conference, PoEM 2025, Geneva, Switzerland, December 3-5, 2025, Proceedings, vol. 570, LNBIP, pp. 281–297. Springer, Berlin, Germany, 2026.

# Digital Twin Functionalities

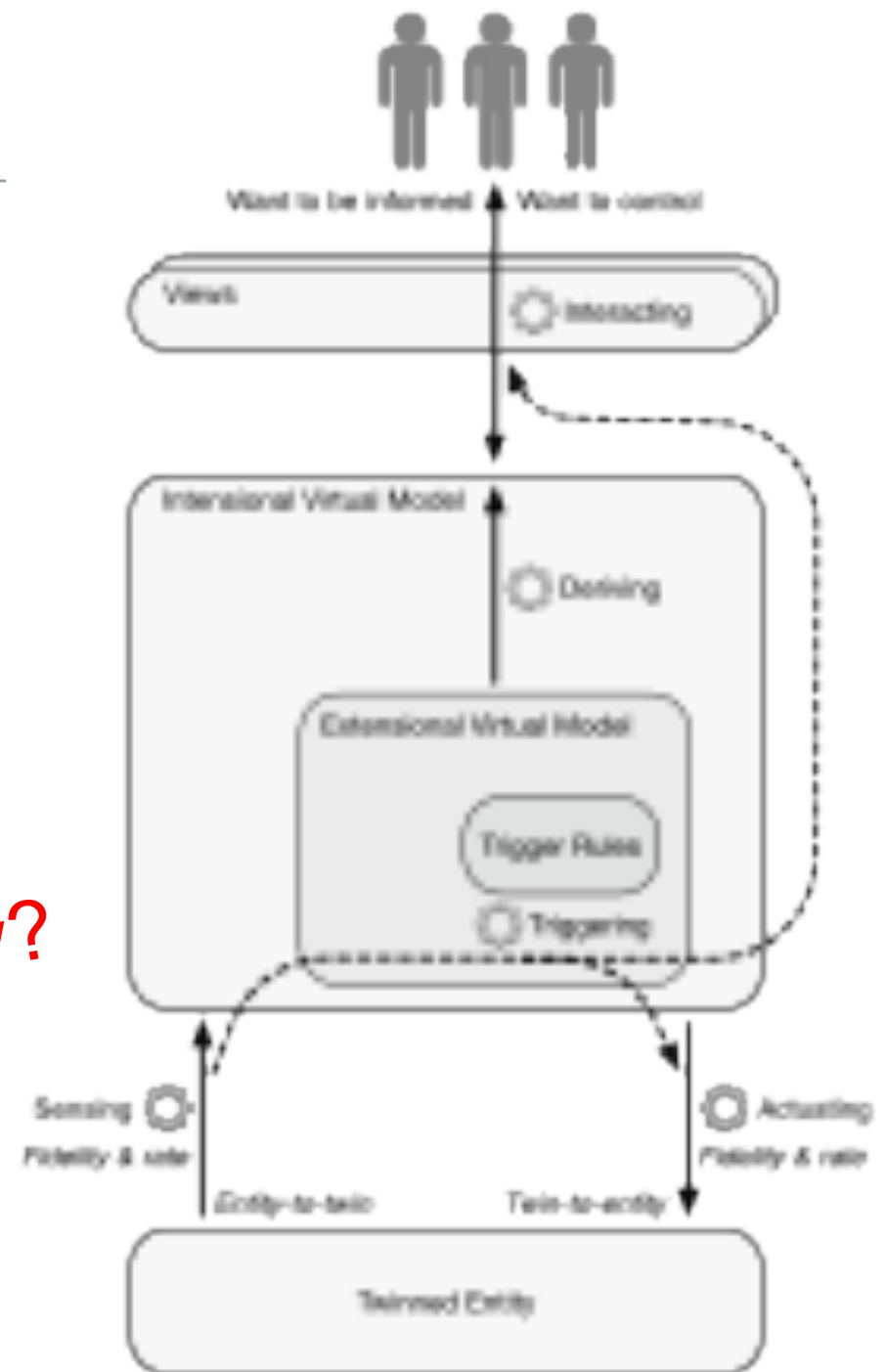
Costs, benefits, integration & synergy?



# Generalised questions

Digital Twin | virtual model  
fidelity & rate

Costs, benefits, integration & synergy?



# Generalised questions

Digital Twin  
(MD)DSS

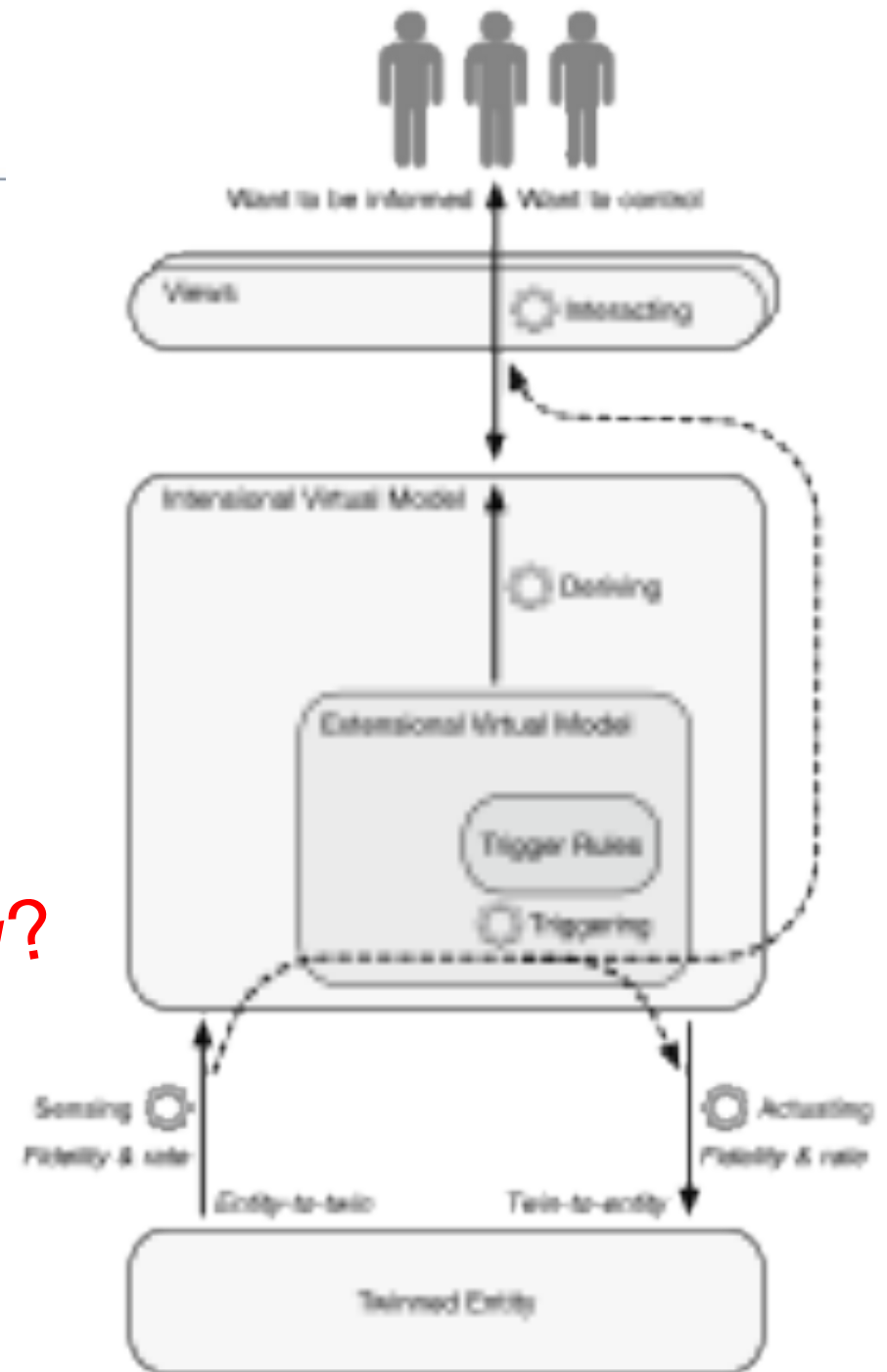
virtual model  
fidelity & rate

IS in general

RoME via  
RiME

Henderik A. Proper and Giancarlo Guizzardi, "Modeling for Enterprises; Let's go to RoME via RiME!". In: Proceedings of the Forum at Practice of Enterprise Modeling 2022 (PoEM-Forum 2022) co-located with PoEM 2022, London, UK, November 23-25, 2022, vol. 3327, CEUR Workshop Proceedings, pp. 4–15. CEUR-WS.org, 2023

Costs, benefits, integration & synergy?



# Generalised questions

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Costs, benefits, integration & synergy?

This paper

Two specialisations:

- DT based DS
- Building renovation, with sustainability as driver

# This paper

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## DT based DS

- What is the context of the decision-making?
- What are the steps in building renovation?
- What is the decision-making process? *How*
- How are decisions made across these steps?
- Potential/Proven added value of DSS
- Uses cases of DT based DS?

Building renovation, with sustainability as driver

# Building renovation for sustainability

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EU's sustainability targets

85% of buildings in the EU were constructed before 2000

75% of these buildings have a poor energy performance

Globally; 90% of today's buildings will still be in use in 2050



architektur +  
raumplanung



Stiftungsprofessur Sustainable Real Estate Development



# Building renovation; Key types of activities

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Operations & facility management

Condition assessment monitoring

Transformation planning

*Each with its own potential for DT based DS*



architektur +  
raumplanung



Stiftungsprofessur Sustainable Real Estate Development



# Research approach

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Not intended as a full scale SLR

Focused on a first understanding of why, and how, DTs are used in a renovation context

`"Digital Twin" AND "building renovation"`

`"Digital Twin" AND ("renovation" OR "retrofit" OR "refurbishment")`

`"Digital Twin" AND ("value quantification" OR "RoI" OR "LCCA")`

enhanced with more synonyms

open to different views on what a DT is

# Selection criteria

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Be situated in the context of building renovation

Have relevance to DT functionality

Application, methodology, or evaluation of DT technology

# In- and exclusion criteria

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Academic papers as the primary body of literature

Only publications in (an) English

Generally published within the last 10–12 years

Supplemented by selected industry reports from reputable organisations for additional practical insights

# Analysis

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Iterative development of a framework of (renovation specific) DT functionalities (focus: operations & facility management)

Relevant categories of added value of DT functionality towards the decision-making processes

Attempt to identify ways to qualify, or even quantify, the added value

# Framework; Operations & facility management

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Four main DT functionalities in use:

1. Real-time monitoring of environmental and system parameters
2. Continuously processing live data streams
3. Performance simulation
4. Statistical and/or ML model based forecasting

# Framework; Operations & facility management

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Used across five main use cases:

1. Predictive maintenance
2. Real-time monitoring and anomaly detection
3. Energy performance simulation and analysis
4. Occupancy & space-utilisation analytics
5. Safety risk management

# Reported (mostly claimed) added value for DT

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Direct added value, such as:

- Reduced energy consumption
- Lower maintenance costs

Indirect value streams, such as:

- Preventive maintenance
- Pro-active performance optimisation

# Quantifying added value

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Requires some kind of “*economic framework*”

Primary candidates for further investigation, in the context of building renovation:

- Life Cycle Cost Analysis (LCCA) evaluates long-term ownership and operational costs
- Return on Investment (RoI) assesses benefits relative to DT costs

# Quantifying added value

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Requires some kind of “*economic framework*”

Future work; “*The information-economy of decision making*”

- What are the benefits/costs of more/better data
- What are the benefits/costs of more/better ways for humans to “glean” relevant information from the data?

Risk/opportunity driven approach:

- *What goes-wrong/is-missed if ... a wrong decision is made?*

# Concluding remarks ...

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ChatGPT: *“Digital Twins can support more informed and sustainable renovation decisions, but their value must be understood beyond technological novelty”*

Main open (generic & specialisation) challenges:

- *How do we rigorously assess the information-economic value of (DT-based, AI-powered, data-driven) decision support?*
- *Architectural coordination of the development of such systems to enable integration and synergy with the other parts of the information architecture*